

Award Fee Determination Scorecard

Contractor: Centerra-Savannah River Site
Contract: Protective Force Security Services
Contract Number: DE-AC30-10CC60025
Award Period: October 1, 2015 – March 31, 2016
Basis of Evaluation: Award Fee Plan

The contractor is required to provide, operate and maintain an armed and uniformed protective force for the physical protection of United States Department of Energy (DOE) security interests and other such related duties at the Savannah River Site (SRS).

The objective of the award fee provisions of the contract is to afford the Contractor an opportunity to earn fee commensurate with the achievement of optimum contract performance. Performance of this contract is evaluated according to protective force operations and training, management and support functions, environment, safety, health, quality assurance and cost control. The DOE uses the adjectival rating and associated descriptions, as well as award-fee earned percentages in accordance with Federal Acquisition Regulations.

Total Award Fee Available:

For year seven of this contract, the total award fee available is \$5,925,249.00. This was divided evenly between two performance evaluation periods. The award fee available for October 2015 to March 2016 is \$2,962,624.50. The award fee available for April 2016 to September 2016 is \$2,962,624.50.

Period: October 2015 - March 2016

Award Fee Available: \$2,962,624.50
Award Fee Earned: \$2,814,493.20
Percentage Earned: 95%

Period: April 2016 - September 2016

Award Fee Available: \$2,962,624.50
Award Fee Earned: N/A
Percentage Earned: N/A

Award Fee Area Adjectival Ratings:

Protective Force Operations and Training (45% of total available)

The Contractor shall provide a well-trained, highly motivated Protective Force (PF) capable of reliably executing routine and emergency duties in accordance with DOE directives and site specific requirements to ensure the overall security and safety of the SRS.

| Period | Percentage earned this period |
|-----------------------------|-------------------------------|
| October 2015 - March 2016 | 43.20% |
| April 2016 - September 2016 | N/A |

During this performance period, there were several real world security incidents requiring an armed, Protective Force (PF) Response for interdiction and resolution. The Centerra PF in each incident responded extremely well, initiated appropriate response plan activities and demonstrated exceptional command and control throughout the duration of each incident. Of particular note were two instances where non-employees were seen filming and photographing site buildings. In both instances, the PF conducted themselves professionally while questioning the individuals to determine the intent of their actions. Additionally, Canine teams from the Centerra Law Enforcement Department provided mutual aid to Aiken County Sheriff's Department and the South Carolina Law Enforcement Department assisting them with explosive searches of a facility used in connection with a U.S. presidential election event.

The Centerra Aviation Operation Department (AOD) effectively and safely conducted flight operations in support of the Savannah River Site (SRS) security mission and numerous collateral missions. AOD also maintained a high level of proficiency and operational readiness through training, maintenance and safety. AOD maintained an operational readiness rate of 99.6%, conducted 337 routine aerial patrols and surveillance flights and recorded 329.1 safe flying hours. AOD responded to four real world instances related to 3 suspicious aircraft over SRS and one suspicious boat encroaching SRS boundaries. Additionally, AOD completed required Federal Aviation Authority (FAA) and security pilot training and check rides, as required, to maintain their FAA certifications.

Protective Force Management and Support (15% of total available)

The Contractor shall provide management and support functions to include: recruiting and retention of personnel, protection program planning, development of routine and emergency orders, plans and procedures, effective utilization of PF personnel, logistical and administrative functions to ensure PF mission accomplishment and compliance with applicable directives in all programmatic functions.

| Period | Percentage earned this period |
|-----------------------------|-------------------------------|
| October 2015 - March 2016 | 14.25% |
| April 2016 - September 2016 | N/A |

The Centerra Performance Testing and Assessment Department (PTAD) planned, coordinated and conducted three Force-On-Force exercises and over 170 performance tests (PTs) in support of the quarterly performance test schedule, Centerra-SRS Periodic Self-Assessments (PSAs), DOE S&S Surveys and DOE EA Limited Notice performance tests. Management and Support functions such as Protection Program Planning; development of PF Security and Post Orders; PF Procedures; Emergency Management and drill support; Security Plans, MSPs and Emergency Security Operations Procedures; Personnel and Information Security Programs; recruiting and retention continue to perform their duties, meeting and exceeding the technical standards.

Environment, Safety, Health and Quality Assurance (25% of total available)

The Contractor shall implement and maintain, in accordance with DOE requirements, comprehensive ESH&QA programs that ensure work is accomplished in accordance with applicable standards, as well as protect workers and the environment. In addition, the Contractor shall coordinate with the site M&O contractor, as appropriate, on site-wide ESH&QA topics.

| Period | Percentage earned this period |
|-----------------------------|-------------------------------|
| October 2015 - March 2016 | 23.00% |
| April 2016 - September 2016 | N/A |

The Centerra ESH&QA department continues to ensure ISMS is a part of all work performed by Centerra. Effective ISMS implementation by Centerra ESH&QA included active participation in all Force on Force activities with a focus on safety beginning with the initial planning activities through the completion of the exercise. The Safety Lieutenants are present for all planning meetings, site safety walk downs and are present during every exercise to ensure the safety plan is fully implemented. Comprehensive safety briefings are conducted by the Safety Lieutenants prior to all exercises and are tailored to meet the exercise location. The Annual ISO 14001 Audit was conducted in January 2016. NSF-International Strategic Registrations' auditor conducted a surveillance audit on the Centerra-SRS Environmental Management System. No major or minor non-conformances or opportunities for improvement were identified. The Environmental Management System was found effective and fully compliant. Also of note since April 13, 2015, Centerra –SRS employees have worked more than 1.4 million hours without a Lost-Time injury. During this period Centerra-SRS qualified for the South Carolina Chamber of Commerce Commendation of Excellence Award for the sixth year in a row which is awarded to “Companies who had a successful safety record and to recognize companies who have had a commendable Lost Workday Case Rate during the calendar year“.

Cost Control (15% of total available)

Minimize risk of cost over runs, reduce overall number of changes (e.g., Baseline change proposals, contract modifications, etc.) for scope, cost and schedule. The contractor will provide timely, accurate, reliable and actionable project and contractor cost, schedule, performance, risk, and forecast data, reports and information. This incentive is not intended to motivate the contractor to excel in cost control to the detriment of the other important performance objectives.

| Period | Percentage earned this period |
|-----------------------------|-------------------------------|
| October 2015 - March 2016 | 14.70% |
| April 2016 - September 2016 | N/A |

Centerra completed the first six months of FY 2016 under budget by \$515K and is on track to underrun for the fiscal year. During this period the company continued to manage both labor and non-labor expenditures to ensure FY 2016 operating expenses do not exceed the FY 2016 Annual Operating Plan or the Contract Value. Centerra Budget analysts work closely with the DOE- SR Budget and Integration and Planning personnel and meet with DOE-SR on a monthly basis to discuss budget expenditures and review trends. Additionally, quarterly meetings are held to discuss the estimate to completion to assure the budget remains on track and determine if any changes are warranted. The budget records and any requested submissions to DOE-SR are timely and thorough. During this period Centerra achieved all contractual requirements under budget and continues to pursue cost savings initiatives.